

# Connecticut Youth Service Bureaus

*Impact on Referral or  
Diversion of Children and  
Youth from the Justice System*

A Report to the Connecticut  
General Assembly



Submitted by:  
Commissioner of Education  
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***Table of Contents***

**I. Introduction .....3**

**II. Funding and Cost Savings .....4**

**III. Referrals .....5**

**IV. Who Gets Services .....6**

**V. Services Provided .....8**

**VI. Strengthening the YSB System .....10**

**VII. Conclusion.....13**

**VIII. Appendices .....14**

# *Youth Service Bureaus' Impact on Referral or Diversion of Children and Youth from the Justice System*

*Connecticut State Department of Education*

## *Youth Service Bureaus*

### **I. INTRODUCTION**

In 1978, Section 10-19m of the Connecticut General Statutes established Youth Service Bureaus (YSBs). A YSB is defined as an agency operated directly by one or more municipalities, or a private agency designated to act as an agent of one or more municipalities, for the purpose of evaluation, planning, coordination and implementation of services, including prevention and intervention programs for delinquent, pre-delinquent, pregnant, young parents and troubled youth (Appendix A). The statute further states that YSBs shall be the coordinating unit of community-based services to provide a comprehensive delivery of prevention and intervention, treatment and follow-up services.

YSBs have a broader scope of services than most other youth-serving agencies. In addition to providing direct services like other agencies, YSBs are responsible for assessing the needs of youth, identifying gaps in services and coordinating services for youth to fill gaps and avoid duplication of services. Many YSBs also play a special role in working with the juvenile justice system to meet the needs of children and youth found to be delinquent by providing and/or making referrals to mental health services.

YSBs range in size and scope, from the smallest, which has just a single part-time employee in a municipal office, to the largest, which is a private, nonprofit agency that provides a wide range of services to 10 municipalities. In a few communities, volunteers provide YSB administrative functions, thereby permitting the total YSB budget to be used for direct services. Often, YSBs in larger cities are primarily administrative units that coordinate the many public and private providers in the community that offer a wide array of youth services. These units work with the various providers to develop additional resources thereby assuring that the needs of youth are being met.

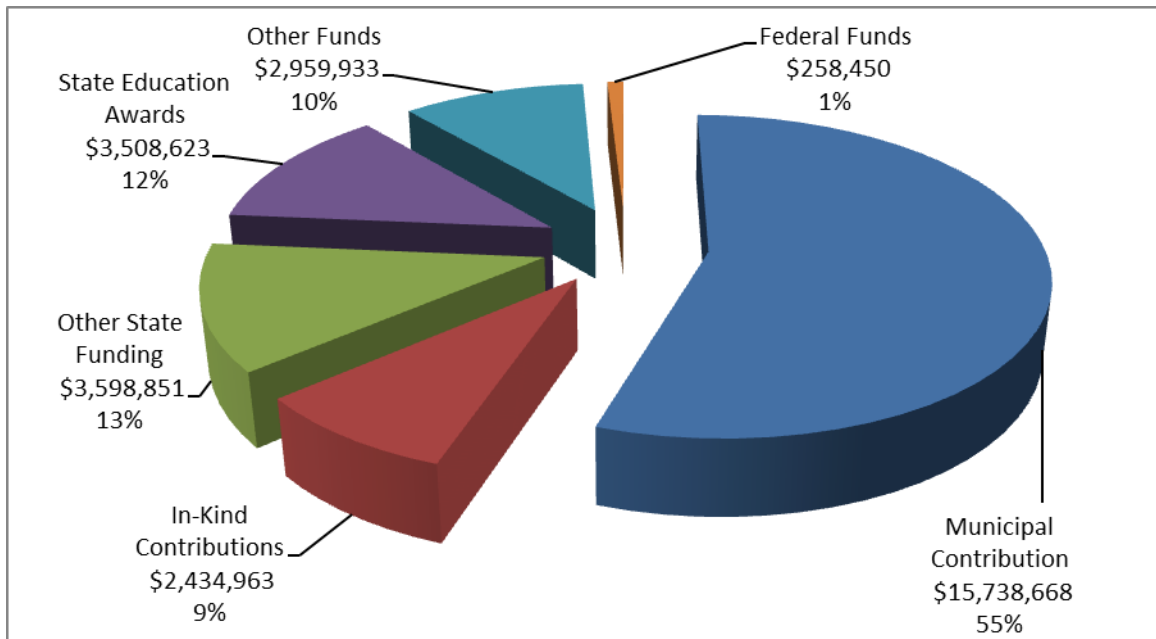
Section 10-19m (c) of the Connecticut General Statutes requires the Commissioner of Education to submit an annual report of YSB activities to the General Assembly regarding the referral or diversion of children from the juvenile justice system. This report, for the period 2009-10, provides a summary of information collected and required from the 99 YSBs that participated in the state-funded grant program managed by the Connecticut State Department of Education (CSDE). The report includes information about: the various income sources used by YSBs, the number of children and youth referred to YSBs and who have been diverted from the juvenile justice system; participants' demographic information; and the type of services that they have received such as crisis intervention, family therapy, group therapy, employment and training and positive youth development. Most importantly, this report provides an analysis of outcome information for youth who were provided services in one of 16 reporting youth service bureaus.

## II. FUNDING AND COST SAVINGS

In 2009-10, the total state education appropriation for YSBs was \$3,567,568. The appropriation includes a base grant of \$2,888,323 and an enhancement grant of \$620,300. The Connecticut General Statutes, Section 10-19m permits 2 percent (\$58,945) of the base grant to be set aside for CSDE administrative expenses. The minimum amount awarded to each YSB was \$14,000. YSBs that received a grant in excess of \$15,000 in 2007-08 were eligible for a proportionate share of the remaining appropriation. Through the enhancement grant each YSB received an addition to their base state grant. The enhancements ranged from \$3,300 to \$10,000. Each town matched the state grant; no less than 50 percent of the match was from town-appropriated funds which included municipal and in-kind contributions. The remaining amount was matched with other funds or in-kind services. There were 103 YSBs eligible to apply for grants in the 2009-10 fiscal year, of which 99 applied for and received grants. Four eligible YSBs (Lebanon, North Branford, Monroe and Thomaston) did not submit applications.

The state-funded YSBs reported combined revenue of \$28,449,488, which include municipal and in-kind contributions and a variety of other funds leveraged beyond the basic state grant. Figure 1 shows the total amount of income and 64 percent of the funds that support YSBs were from the local municipalities' direct contributions (55 percent) and in-kind (9 percent) support. The state education awards for YSB funding, representing 12 percent of their revenue, were used mostly for administration. When the state education award is combined with other reported state funding sources, over \$7 million or 25 percent of the YSBs' total revenue is from state support. Detailed information on the funding sources for each YSB is presented in Appendix B.

**Figure 1**  
**Youth Service Bureau Income 2009-10**



### **III. REFERRALS**

YSBs receive referrals from community, regional and state service providers, parents/guardians and the youth themselves, as outlined in Table I. The issues presented to YSBs are complex and often require a network of services. YSBs annually track referral information that is then used to assist in developing programs and activities.

**Table I** shows the YSB reported breakdown of the referral sources for children and youth in 2009-10. Referral source information was provided for 35,723 individuals. School districts are the largest source of referral to YSBs, representing 32 percent (11,489) of all referral sources. Schools use YSBs for a range of support services that assist students with behavioral needs and their social emotional development and to prevent referral to the criminal justice system by way of a Families with Service Needs (FWSN) petition. YSBs received 875 referrals due to school truancy issues. Parent/guardian referrals (27 percent) and self-referrals (approximately 20 percent) were the other major sources of referrals, totaling nearly 17,000, suggesting that YSBs have a strong community presence recognized by both parents and students.

**Table I**

<b>Referral Source</b>	<b>Number of Referrals</b>
Department of Children and Families	704
Juvenile Review Board	806
Other	1,452
Parent/Guardian	9,711
Police Department	1,355
Pre-referral to Prevent Families With Service Needs (FWSN) Activities (by Court Probation Supervisors)	776
School District	11,489
School District due to Truancy Issues	875
Self	7,109
Social Service Agencies	1,078
Superior Court for Juvenile Matters	368
<b>TOTAL</b>	<b>35,723</b>

The referrals from the Juvenile Review Boards (JRBs) require a special comment. Many YSBs run the JRB in their communities and in that role ensure that youth are referred to necessary services, whether those services are provided by the YSB or some other agency.

There has been heightened statewide interest in reporting YSB work with children or youth of families with service needs (FWSN) or who are exhibiting behaviors that may result in such a referral. Section 46b-120(7) of the 2010 Supplement to the Connecticut General Statute identifies the behaviors that may result in a family being identified as a FWSN which include a child or youth who may be: a run away, truant, defiant of school rules, beyond the control of the parent/guardian, engaged in indecent or immoral conduct and engaged in certain sexual activities. YSBs received 776 FWSN pre-referrals from the Court Probation Supervisors of the Connecticut Superior Court for Juvenile Matters. YSBs have collaborative relationships with the Superior Court for Juvenile Matters through its Probation Supervisors to provide support, remediation and diversion activities for youth. Separate from the FWSN referrals, court probation officers often refer youth to YSBs for support services. During the period from July

2009 until August 2010, the YSBs reported 368 referrals from the Superior Court for Juvenile Matters for such support.

#### ***IV. WHO GETS SERVICES***

YSBs provide a range of services to troubled youth to divert them from the juvenile justice system. They offer a variety of interventions that are known to help youth function more effectively in their schools and communities.

In 2009-10, the 99 CSDE-funded YSBs provided services in 132 Connecticut communities and they reported having referred or diverted 40,213 children and youth from the juvenile justice system. Although there are significant variations between YSBs, the total number of females who received services was 20,520, which was nearly equal to the total of 19,693 males.

Figures 2 and 3 show the age and race/ethnicity of the children and youth who receive services from a YSB. Seventy percent of the children and youth, 30,129, were younger than age 16 and 8,895 were reported between the ages of 16 and 18. Age was not reported for 1,189 individuals.

**Figure 2**  
**Age of Youth Served by Youth Service Bureaus**

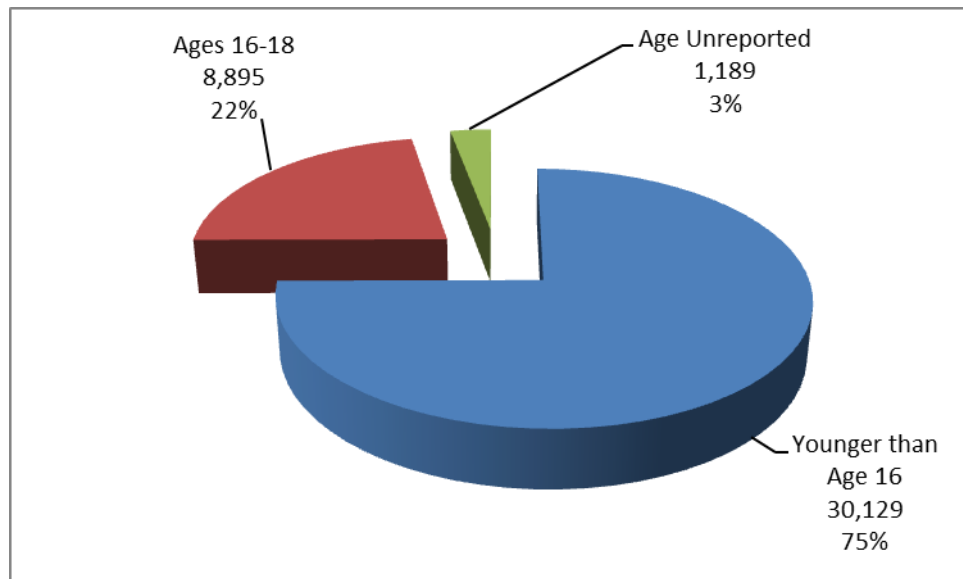
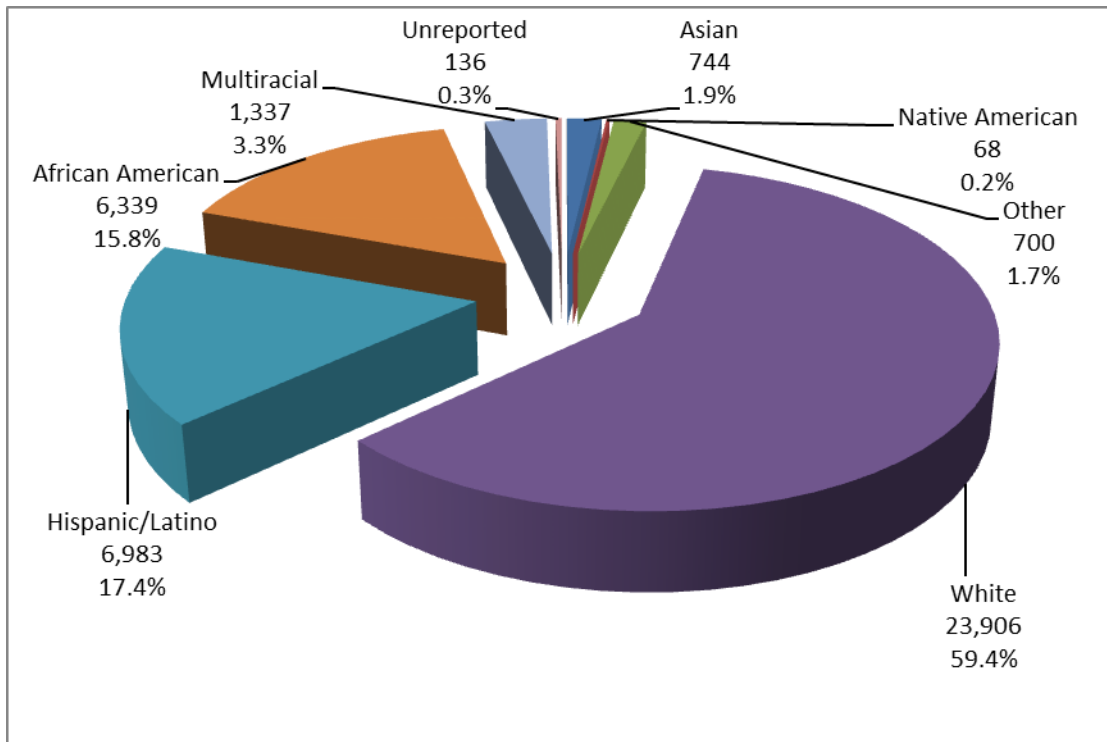


Figure 3 illustrates the race/ethnicity of children and youth referred or diverted. Out of a total of 40,213 reported, 59 percent of the children and youth were white; 17 percent were Hispanic/Latino and 16 percent were African-American.

**Figure 3**  
**Race/Ethnicity of Referred or Diverted Children and Youth**



## V. SERVICES PROVIDED

Each YSB provides a range of services, either directly, contractually or by referral to other agencies. The most frequently reported services are:

- after-school programming
- case management
- community outreach
- crisis intervention
- employment training
- family therapy
- group therapy
- individual counseling
- positive youth development
- juvenile review boards

YSBs provide mental health services to thousands of youth and families. When a YSB does not provide direct services, it will make a referral to other community organizations. Direct services may include individual counseling, group therapy and family therapy. Table II shows all direct services and the number of participants. Among the direct mental health services, the following was observed:

- 5,648 children and youth in individual counseling;
- 4,280 in family therapy; and
- 1,939 in crisis intervention.

The YSBs also provide case management for many youth who receive mental health services in other agencies. In 2009-10, the YSBs reported that they provided 4,116 individuals with case management services. Many youth who received mental health services are referred from the school system to the YSB. Some self-referrals also occurred.

YSBs plan, fund and deliver programs designed to promote positive youth development. Some of these programs are for youth who have been involved in the juvenile justice system or have been diverted from the justice system and placed in one of these programs as part of a plan of service to help at-risk youth get back on track. Positive youth development programs are directed toward leadership development and include self-esteem activities, mentoring, alcohol/pregnancy prevention, community service, volunteerism, leadership development, peer-to-peer programming and child welfare. In 2009-10, YSBs provided positive youth development activities attended by 37,081 youth.

The provision of after-school programming also offers many opportunities for extended learning. These educational programs include college preparatory courses, technical school opportunities, English as a Second Language (ESL), creative writing, computers, health and nutrition, driver's education, teen parent education and teen pregnancy prevention.

**Table II** presents the types of services provided to children, youth and their families over the past five years. The table illustrates that YSBs' most prevalent direct services are positive youth development, after- school programs and individual counseling.



**Table II**  
**Services Provided to Diverted Children, Youth and their Families**  
**2004-10**

Services Provided	Children, Youth and Families Served 2005-06	Children, Youth and Families Served 2006-07	Children, Youth and Families Served 2007-08	Children, Youth and Families Served 2008-09	Children, Youth and Families Served 2009-10
After-School Programs	8,028	9,152	10,761	15,263	15,559
Case Management	4,461	4,996	4,138	4,342	4,116
Community Outreach	82,798*	94,390*	181,788*	181,911*	179,981*
Crisis Intervention	1,822	1,968	1,785	1,758	1,939
Employment/Training	2,012	2,172	2,672	2,475	3,483
Family Therapy	4,042	4,527	3,921	3,831	4,280
Group Therapy	2,045	2,208	1,785	2,126	1,378
Individual Counseling	4,619	5,173	5,179	4,770	5,648
Positive Youth Development	15,867	18,088	20,696	25,010	37,081

\*Total participants in attendance duplicated

The types of services provided to children, youth and their families are consistent with the CSDE's initiatives to promote extended learning opportunities and support for students. These opportunities provide support and activities that help children and youth to further develop social and emotional skills and abilities. **Table III** presents the number of children and youth who were served in these YSB programs. Some children and youth participate in the educational, positive youth development and child welfare programs.

**Table III**

Area	Number Served
Educational Programs – (After-School Programs, Employment/Training and Extended Learning)	19,042
Positive Youth Development Programs	37,081
Child Welfare Programs (Teen Pregnancy, Teen Parent Education and Child Welfare)	1,305
<b>Total</b>	<b>57,428</b>

## ***VI. STRENGTHENING THE YSB SYSTEM***

The CSDE has instituted the Results Based Accountability (RBA) framework throughout the agency to report program participant outcomes. The framework has a set of common questions: How much are we doing? How well are we doing it? Is anyone better off? The first five sections of this report, Youth Service Bureaus' Impact on Referral or Diversion of Children and Youth from the Justice System, provide information about the first question, how much are we doing?

Responding to the second and third questions has required development of a data collection system. During 2009-10, 16 YSB programs volunteered to participate in a pilot that would lead to new reporting formats to measure program impact. These 16 YSBs were similar in that each provided programs in:

- positive youth development (e.g., after school programs);
- juvenile justice (e.g., Juvenile Review Boards); and
- mental health (e.g. individual, family and group therapy).

The YSBs believe that offering these three program areas will result in a greater contribution to the students' academic achievement, school attendance and social-emotional development.

### **Method**

Two data collection approaches were designed to secure program outcome information. A survey was designed for administration to students to determine their satisfaction with the YSB programs and to collect their self-perception of the program impact on their social emotional growth. The second approach in the pilot was to secure program outcome information by collecting YSB student record information and matching the identifying information with the CSDE central database for students in grades K-12.

The student survey contained 15 items. All of the items use a 5-point Likert scale where "1" equals strongly disagree and "5" equals strongly agree. A mid-point of 3 indicates that the respondent was neutral, neither agreeing nor disagreeing with the statement. Below are the 15 items that participants were asked to rate on a 1-5 scale:

1. The program was a great experience.
2. The program was better than expected.
3. Compared to similar programs, this one is best.
4. The staff explained what I needed to do while in the program.
5. The staff told me everything I needed to know about how the program worked.
6. The staff understood my needs and interests.
7. I felt safe in the program.
8. I have been active in deciding what would happen during the program.
9. I got the help I needed (e.g., transportation) to be in the program.
10. I trust the staff I know in the program.
11. I gained new skills and knowledge while in the program.

12. I learned more about myself while in the program.
13. I can use what I have learned in the program.
14. I am more confident since being in the program.
15. I feel better about myself since being in the program.

The YSB programs provided 515 student records to the CSDE, of which 410 (80 percent) were matched with the CSDE's Connecticut Education Data and Research (CEDaR) student record system to determine individual performance on:

- school attendance;
- disciplinary sanctions; and
- advancement to the next grade.

## **Results**

### Survey Data

A total of 621 valid surveys were returned. Responses to the first three survey items were combined to create the "overall satisfaction" index. Survey items 4-10 defined various aspects of how well the program was run. This cluster is named "how well". Finally, survey items 11-15 provided information about various ways in which the young individuals considered themselves better off. This cluster is named "better off."

The average mean score for each of the three clusters is over 4.00. An average mean score above 4.00 suggests that participants gave moderate to strong positive ratings for the overall satisfaction index; how well the programs were run and whether they considered themselves better off. The average cluster mean scores were: overall satisfaction = 4.40, how well = 4.48 and better off = 4.24.

Initial analysis suggests that the satisfaction index is reliable and that program quality and outcome items have a range of statistical characteristics that warrants additional administration to a larger group of programs.

### Student Performance Data

The data match with CSDE records yielded students' attendance rate, disciplinary sanctions and grade progression. Attendance rates were calculated using CSDE school day attendance data for individual program participants. The attendance rate reflects the number of days a student was present as a percentage of the total days he or she was enrolled in school. The mean attendance rate for the 410 matched students was 90.8 percent. The average statewide attendance rate for the most recent reporting year, 2009-10, for students in grades K-12 was 94.4 percent. The YSB sample had school attendance rates below the statewide average.

Table IV shows the list of disciplinary sanctions received by the students. During 2009-10, nearly two-thirds of YSB participants had no disciplinary action recorded. Among the students who received a sanction, the most frequent action was school suspension, which could be out-of-school or in-school. There were 55 (13.4 percent) students with at least one out-of-school suspension. The school suspension finding for YSB students exceeds the statewide rate for the number of students receiving a suspension. The most recent available data on school suspension, 2008-09, indicates that the statewide rate was 10.3 percent.

**Table IV. Disciplinary Sanction 2009-10**

Type	Frequency	Percent
No Disciplinary Action	270	65.9
After School Detention	3	.7
Behavior Intervention	9	2.2
Expelled	1	.2
In-School Suspension	49	12.0
No Sanction Provided	2	.5
Office Detention	3	.7
Out-of-School Suspension	55	13.4
Parent Contacted	2	.5
Saturday School/Detention	16	3.9
Total	410	100.0

Grade progression of the sample YSB students is presented in Table V. Over 91 percent of the YSB sample advanced to the next grade, that is, they are moving forward with their classmates.

**Table V. Grade Progression**

	Frequency	Percent
Did not progress	35	8.5
Progressed to next grade	375	91.5
Total	410	100.0

In the future, a larger number of programs will be reporting on the same three performance measures. The results of the performance measures from this larger cohort will provide a more accurate picture of the impact YSBs have on the participants in their programs on school attendance, in-school behavior and grade promotion.

## ***VII. CONCLUSION***

The CSDE and the YSBs are committed to ensuring that our communities provide opportunities for Connecticut's children and youth, by providing programs and activities that contribute to their growth and development. The YSBs have served young people in many different ways. Over 40,000 children and youth were referred to YSBs or diverted from the juvenile justice system to the YSBs in 2009-10. In addition to serving at risk and justice involved youth, YSBs provide youth and their families with the mental health services needed to give them the optimal chance for good health and success in school and life. Over 17,000 youth have been referred by YSBs to mental health services or provided with those services directly by the local YSB. In addition, YSBs provide a variety of positive youth development programs after the school day that contribute to keeping young people in school and giving them the opportunity to be successful in school and in life. YSBs continue to play a role in coordinating current services provided by others in the community and planning for future needs.

Sixteen YSBs participated in a pilot study that provided survey information from the participants as well as their performance on school attendance, discipline and grade progression. The pilot has provided a preliminary picture about the progress of a sample of the children and youth being served. The student performance data suggest that the students served are those who are more at risk than the average Connecticut student. They are more likely to be suspended from school and demonstrate a lower school attendance rate than the rate for Connecticut students in grades K-12. In the future, when all YSBs participate in the new data collection and matching efforts, it will be possible to assess more accurately whether youth are better off as well as be able to develop specific strategies to improve programs and services.

The student survey provided an approach that will ultimately provide information on how well programs and services are delivered and whether children and youth see themselves as better off because of participation in the programs. The initial survey data from 621 students indicate positive perceptions about how well the programs were run and that they had a positive influence on the students' self-worth. The students' overall satisfaction with the programs was very high.

The CSDE will continue to expand the pilot data collection project to include a greater number of YSBs. Ultimately, the expansion will allow all YSBs to judge the degree to which they are reaching out to those students who are most at risk of not progressing and whether youth who have failed to progress prior to YSB participation are better off (greater success in school).

YSBs are an essential component to accomplishing the priorities outlined in the State Board of Education's Five-Year Comprehensive Plan by ensuring that children, youth and their families have opportunities to realize and fulfill their potential for academic success and personal well-being. YSBs offer a continuum of services that keep children and youth in school and out of the juvenile justice system. YSBs are a trusted partner and share the responsibility of providing a quality, equitable education for children and youth.

## **VIII. APPENDICES**

## APPENDIX A

### Connecticut General Statutes Section 10-19m to 10-19p

#### **Sec. 10-19m. (Formerly Sec. 17a-39). Youth service bureaus. Annual report. Regulations.**

(a) For the purposes of this section, “youth” shall mean a person from birth to eighteen years of age. Any one or more municipalities or any one or more private youth serving organizations, designated to act as agents of one or more municipalities, may establish a multipurpose youth service bureau for the purposes of evaluation, planning, coordination and implementation of services, including prevention and intervention programs for delinquent, predelinquent, pregnant, parenting and troubled youth referred to such bureau by schools, police, juvenile courts, adult courts, local youth-serving agencies, parents and self-referrals. A youth service bureau shall be the coordinating unit of community-based services to provide comprehensive delivery of prevention, intervention, treatment and follow-up services.

(b) A youth service bureau established pursuant to subsection (a) of this section may provide, but shall not be limited to, the delivery of the following services: (1) individual and group counseling; (2) parent training and family therapy; (3) work placement and employment counseling; (4) alternative and special educational opportunities; (5) recreational and youth enrichment programs; (6) outreach programs to insure participation and planning by the entire community for the development of regional and community-based youth services; (7) preventive programs, including youth pregnancy, youth suicide, violence, alcohol and drug prevention; and (8) programs that develop positive youth involvement. Such services shall be designed to meet the needs of youth by the diversion of troubled youth from the justice system as well as by the provision of opportunities for all youth to function as responsible members of their communities.

\*(c) The Commissioner of Education shall adopt regulations, in accordance with the provisions of Chapter 54, establishing minimum standards for such youth service bureaus and the criteria for qualifying for state cost-sharing grants, including, but not limited to, allowable sources of funds covering the local share of the costs of operating such bureaus, acceptable in-kind contributions and application procedures. Said Commissioner shall, on December 1, 1979, and annually thereafter, report to the General Assembly on the referral or diversion of children under the age of sixteen years from the juvenile justice system and on the referral or diversion of children between the ages of sixteen and eighteen years from the court system. Such report shall include, but not be limited to, the number of times any child is so diverted, the number of children diverted, the type of service provided to any such child, by whom such child was diverted, the ages of the children diverted and such other information and statistics as the General Assembly may request from time to time. Any such report shall contain no identifying information about any particular child. Additionally, the Department may waive the requirement of the composition of the Advisory Board when one or more of the agencies mentioned in subsection (b) (1) of this section do not exist.

\*Please note that Section 78 of Public Act 07-4 of the June Special Session amended Subsection (c) of this section so that effective January 1, 2010, Subsection (c) will read as follows:

(c) The Commissioner of Education shall adopt regulations, in accordance with the provisions of chapter 54, establishing minimum standards for such youth service bureaus and the criteria for qualifying for state cost-sharing grants, including, but not limited to, allowable sources of funds covering the local share of the costs of operating such bureaus, acceptable in-kind contributions and application procedures. Said commissioner shall, on December 1, 1979, and annually thereafter, report to the General Assembly on the referral or diversion of children under the age of eighteen years from the juvenile justice system and the court system. Such report shall include, but not be limited to, the number of times any child is so diverted, the number of children diverted, the type of service provided to any such child, by whom such child was diverted, the ages of the children diverted and such other information and statistics as the General Assembly may request from time to time. Any such report shall contain no identifying information about any particular child.

**Sec. 10-19n. (Formerly Sec. 17a-40). State aid for establishment and expansion of youth service bureaus.** To assist municipalities and private youth-serving organizations designated to act as agents for such municipalities in establishing, maintaining or expanding such youth service bureaus, the state, acting through the Commissioner of Education, shall provide cost-sharing grants, subject to the provisions of this section for (1) the cost of an administrative core unit and (2) the cost of the direct services unit provided by such youth service bureau. No state grant shall be made for capital expenditures of such bureaus. All youth service bureaus shall submit a request for a grant, pursuant to this section and sections 10-19m and 10-19o, on or before May fifteenth of the fiscal year prior to the fiscal year for which such grant is requested.

**Sec. 10-19o. (Formerly Sec. 17a-40a), as amended by Sec. 35 of Public Act 07-3 of the June Special Session. Youth service bureau grant program.** (a) The Commissioner of Education shall establish a program to provide grants to youth service bureaus in accordance with this section. Only youth service bureaus which were eligible to receive grants pursuant to this section for the fiscal year ending June 30, 2007, or which applied for a grant by June 30, 2007, with prior approval of the town's contribution pursuant to subsection (b) of this section, shall be eligible for a grant pursuant to this section for any fiscal year commencing on or after July 1, 2007. Each such youth service bureau shall receive a grant of fourteen thousand dollars. The Department of Education may expend an amount not to exceed two per cent of the amount appropriated for purposes of this section for administrative expenses. If there are any remaining funds, each such youth service bureau that was awarded a grant in excess of fifteen thousand dollars in the fiscal year ending June 30, 1995, shall receive a percentage of such funds. The percentage shall be determined as follows: For each such grant in excess of fifteen thousand dollars, the difference between the amount of the grant awarded to the youth service bureau for the fiscal year ending June 30, 1995, and fifteen thousand dollars shall be divided by the difference between the total amount of the grants awarded to all youth service bureaus that were awarded grants in excess of fifteen thousand dollars for said fiscal year and the product of fifteen thousand dollars and the number of such grants for said fiscal year.

(b) In order for a youth service bureau to receive the full amount of the state grant determined pursuant to subsection (a) of this section, a town shall contribute an amount equal to the amount



of the state grant. A town shall provide not less than fifty per cent of its contribution from funds appropriated by the town for that purpose, and the remaining amount in other funds or in-kind contributions in accordance with regulations adopted by the State Board of Education in accordance with Chapter 54.

(c) Any funds remaining due to a town's failure to match funds as provided in subsection (b) of this section, shall be redistributed in accordance with the provisions of this section. The State Board of Education shall adopt regulations in accordance with the provisions of Chapter 54 to coordinate the youth service bureau program and to administer the grant system established pursuant to this section and sections 10-19m and 10-19n.

**Sec. 10-19p. (Formerly Sec. 17a-41). Assistance to youth service bureaus.** The Department of Education shall provide grant management services, program monitoring, program evaluation and technical assistance to such state-aided youth service bureaus, and the Commissioner may assign or appoint necessary personnel to perform such duties, subject to the provisions of Chapter 67.

## APPENDIX B

### 2009-10 Report of Youth Service Bureau Income By Source

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income	YSB Grant Share
Ansonia	\$16,443	\$6,250			\$12,954	\$3,484		\$39,131	58%
Ashford	\$14,000	\$3,300		\$5,000	\$16,000		\$9,000	\$37,355	46%
Avon	\$14,000	\$6,250	\$3,105		\$14,000			\$37,355	54%
Berlin	\$14,000	\$6,250			\$84,152			\$104,402	19%
Bloomfield	\$15,975	\$6,250	\$123,540		\$414,510	\$90,500	\$13,500	\$664,275	3%
Branford	\$39,512	\$6,250	\$69,245		\$515,554		\$10,000	\$640,561	7%
Bridgeport	\$143,579	\$10,000			\$86,801	\$56,553		\$296,933	52%
Bristol	\$49,324	\$7,550	\$143,050		\$339,737		\$187,350	\$727,011	8%
Canaan	\$28,091	\$5,000			\$45,268	\$12,000	\$49,550	\$139,909	24%
Canton	\$14,000	\$5,000	\$2,400		\$4,400	\$7,200		\$33,000	58%
Cheshire	\$17,814	\$6,250	\$38,245		\$325,187			\$387,496	6%
Clinton	\$14,000	\$5,000		\$188,105	\$144,292	\$198,000	\$4,100	\$553,497	3%
Colchester	\$18,753	\$5,000	\$8,105		\$248,466	\$45,000	\$9,500	\$334,824	7%
Coventry	\$14,511	\$5,000	\$2,400		\$29,500		\$5,000	\$56,411	35%
Cromwell	\$14,000	\$5,000			\$97,796			\$116,796	16%
Danbury	\$60,837	\$7,550	\$58,281		\$121,219	\$5,000	\$171,372	\$424,259	16%
Derby	\$14,000	\$5,000			\$14,000	\$6,000	\$7,500	\$46,500	41%
Durham	\$14,000	\$5,000			\$33,568	\$16,500	\$22,000	\$91,068	21%
East Granby	\$14,000	\$3,300			\$14,000	\$9,400	\$1,500	\$42,200	41%
East Haddam	\$14,000	\$5,000	\$18,400		\$133,000	\$70,000	\$16,950	\$257,350	7%
East Hampton	\$16,101	\$5,000			\$45,000	\$5,000		\$71,101	30%
East Hartford	\$46,643	\$7,550	\$73,525	\$7,000	\$374,934	\$40,000	\$100,000	\$649,652	8%
East Haven	\$22,073	\$6,250	\$10,495		\$43,974	\$52,500	\$2,000	\$137,292	21%
East Lyme	\$20,977	\$6,250	\$3,300		\$101,065	\$75,000		\$206,592	13%
Ellington	\$14,000	\$5,000	\$73,000		\$57,270	\$200	\$3,100	\$152,570	12%
Enfield	\$34,380	\$7,550	\$125,675		\$392,857			\$560,462	7%
Essex	\$17,282	\$5,000			\$78,563	\$15,100	\$68,428	\$184,373	12%
Fairfield	\$28,738	\$7,550	\$4,200		\$54,000	\$5,000	\$5,000	\$104,488	35%
Farmington	\$14,000	\$6,250	\$4,500		\$123,800		\$15,000	\$163,550	12%
Glastonbury	\$20,195	\$7,550			\$1,206,094	\$30,153	\$12,718	\$1,276,710	2%
Granby	\$14,000	\$5,000	\$7,400		\$70,065	\$19,200	\$11,000	\$126,665	15%
Griswold	\$14,000	\$5,000	\$12,400		\$30,000	\$10,000	\$1,500	\$72,900	26%
Groton	\$31,444	\$7,550			\$200,000		\$1,500	\$240,494	16%

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income	YSB Grant Share
Guilford	\$25,150	\$6,250	\$3,300		\$443,364	\$25,133		\$503,197	6%
Hamden	\$37,288	\$7,550	\$318,675	\$58,345	\$194,530	\$40,000	\$2,800	\$659,188	7%
Hartford	\$160,804	\$10,000			\$100,000	\$121,879		\$392,683	43%
Hebron	\$37,111	\$6,250	\$112,685		\$456,576		\$324,668	\$937,290	5%
Killingworth	\$14,000	\$5,000	\$112,292		\$121,800	\$50,000	\$38,393	\$341,485	6%
Ledyard	\$18,470	\$5,000			\$24,121			\$47,591	49%
Madison	\$28,519	\$6,250	\$24,508		\$489,809	\$100,000	\$17,000	\$666,086	5%
Manchester	\$37,599	\$7,550	\$18,225		\$594,765	\$25,000	\$160,332	\$843,471	5%
Mansfield	\$16,345	\$5,000			\$16,484			\$37,829	56%
Meriden	\$49,615	\$7,550	\$286,000		\$149,264	\$100,000	\$40,000	\$632,429	9%
Middletown	\$31,633	\$7,550			\$213,426	\$1,000	\$10,000	\$263,609	15%
Milford	\$37,339	\$7,550			\$37,299			\$82,188	55%
Montville	\$18,264	\$6,250	\$3,300		\$153,475	\$2,500	\$6,937	\$190,726	13%
Naugatuck	\$26,616	\$7,550	\$4,500		\$199,910		\$2,500	\$241,076	14%
New Britain	\$72,873	\$7,550			\$224,532	\$8,995	\$114,440	\$428,390	19%
New Canaan	\$14,411	\$6,250			\$200,701			\$221,362	9%
New Haven	\$123,031	\$10,000			\$149,857	\$275,858		\$558,746	24%
Newington	\$22,880	\$6,250	\$4,245		\$286,663	\$25,000	\$2,000	\$347,038	8%
New London	\$26,613	\$6,250			\$26,591			\$59,454	55%
New Milford	\$21,510	\$6,250	\$24,500		\$427,870			\$480,130	6%
North Haven	\$17,343	\$6,250			\$79,159			\$102,752	23%
Norwalk	\$66,013	\$7,550	\$345,093		\$204,416	\$51,169		\$674,241	11%
Norwich	\$87,596	\$7,550	\$76,800		\$118,887			\$290,833	33%
Old Lyme	\$20,114	\$5,000	\$9,085		\$87,400		\$106,750	\$228,349	11%
Old Saybrook	\$38,021	\$5,000	\$102,400		\$250,679	\$24,000	\$19,500	\$439,600	10%
Orange	\$18,078	\$5,000			\$80,642			\$103,720	22%
Plainfield	\$49,873	\$7,550			\$49,767			\$107,190	54%
Plainville	\$24,141	\$6,250	\$3,100		\$77,000	\$50,000	\$15,000	\$175,491	17%
Portland	\$14,000	\$5,000			\$142,122			\$161,122	12%
Preston	\$14,000	\$3,300			\$14,000			\$31,300	55%
Prospect	\$14,000	\$5,000			\$8,600	\$5,400		\$33,000	58%
Ridgefield	\$14,000	\$6,250			\$55,500	\$24,000	\$22,000	\$121,750	17%
Rocky Hill	\$16,813	\$6,250	\$13,300		\$105,634	\$16,814		\$158,811	15%
Shelton	\$22,669	\$7,550			\$203,121	\$30,000	\$18,500	\$281,840	11%
Simsbury	\$14,000	\$6,250	\$4,245		\$8,000	\$10,000		\$42,495	48%

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income	YSB Grant Share
Southington	\$26,705	\$7,550			\$245,125	\$18,000	\$1,000	\$298,380	11%
South Windsor	\$22,589	\$6,250	\$20,850		\$238,737		\$2,000	\$290,426	10%
Stafford	\$20,773	\$5,000			\$37,300	\$15,000		\$78,073	33%
Stamford	\$60,010	\$10,000			\$448,324		\$7,130	\$525,464	13%
Stonington	\$19,284	\$6,250	\$6,050		\$127,486	\$73,263	\$5,550	\$237,883	11%
Stratford	\$40,317	\$7,550	\$352,268		\$445,529	\$102,963	\$37,000	\$985,627	5%
Suffield	\$14,000	\$5,000			\$110,252		\$3,105	\$132,357	14%
Tolland	\$21,113	\$5,000	\$8,105		\$40,018	\$50,000	\$20,000	\$144,236	18%
Torrington	\$38,637	\$7,550	\$81,014		\$38,884		\$14,000	\$180,085	26%
Trumbull	\$25,435	\$7,550			\$182,927	\$1,050		\$216,962	15%
Vernon	\$23,085	\$6,250			\$208,259	\$7,400	\$12,375	\$257,369	11%
Wallingford	\$28,988	\$7,550	\$13,175		\$324,894		\$44,000	\$418,607	9%
Waterford	\$14,000	\$6,250	\$195,118		\$197,270			\$412,638	5%
Westbrook	\$14,000	\$3,300			\$110,000	\$7,000	\$51,961	\$186,261	9%
West Hartford	\$35,089	\$7,550	\$97,366		\$171,978	\$28,000	\$78,500	\$418,483	10%
West Haven	\$43,185	\$7,550	\$134,085		\$65,000	\$11,000	\$11,000	\$271,820	19%
Weston	\$14,000	\$5,000			\$34,732	\$650		\$54,382	35%
Westport	\$22,219	\$6,250			\$212,398		\$20,500	\$261,367	11%
Wethersfield	\$21,678	\$6,250			\$21,666	\$200,140	\$40,245	\$289,979	10%
Willington	\$14,000	\$3,300	\$2,800		\$48,550			\$68,650	25%
Wilton	\$14,000	\$6,250			\$57,165			\$77,415	26%
Winchester	\$17,333	\$5,000	\$10,085		\$59,895		\$141,375	\$233,688	10%
Windsor	\$20,013	\$6,250	\$4,245		\$98,100	\$4,000	\$28,400	\$161,008	16%
Windsor Locks	\$14,000	\$5,000	\$9,990		\$39,703			\$68,693	28%
Woodbridge	\$14,000	\$5,000			\$14,000	\$6,000		\$39,000	49%
United Way-Greenwich	\$14,000	\$7,550	\$13,225		\$32,000	\$12,500	\$47,802	\$127,077	17%
Waterbury	\$101,007	\$10,000			\$75,000		\$57,714	\$243,721	46%
Southbury-Middlebury	\$25,891	\$6,250	\$5,585		\$210,936	\$18,000	\$374,310	\$640,972	5%
Norton Heights Depot	\$14,411	\$6,250			\$39,450		\$125,000	\$185,111	11%
Windham Regional Community	\$23,916	\$6,250	\$167,252		\$25,000	\$35,000	\$2,000	\$259,418	12%
Newtown Youth and Family	\$21,286	\$6,250	\$230,119		\$310,100	\$86,459	\$206,578	\$860,792	3%
<b>TOTAL</b>	<b>\$2,888,368</b>	<b>\$620,300</b>	<b>\$3,598,851</b>	<b>\$258,450</b>	<b>\$15,738,668</b>	<b>\$2,434,963</b>	<b>\$2,959,933</b>	<b>\$28,499,533</b>	<b>12%</b>

## APPENDIX C

### Youth Service Bureaus by Region

#### **Eastern Region Youth Service Bureaus**

Andover/Hebron/Marlborough Youth Services (serving Andover, Hebron, Marlborough)  
Ashford Youth Services Bureau  
Coventry Youth Services  
East Hartford Youth Services  
Ellington Youth Services  
Enfield Youth Services  
Glastonbury Youth and Family Services  
Manchester Youth Services  
Mansfield Youth Services  
South Windsor Youth & Family Services  
Stafford Family Services  
Tolland Human Services  
United Services (serving Killingly, Putnam, Thompson, Plainfield, Sterling, Pomfret, Woodstock, Canterbury Brooklyn, Eastford)  
Vernon Youth Services Bureau  
Willington Youth Services  
Windham Youth Services

#### **Fairfield County Youth Service Bureaus**

Bridgeport Youth Services Bureau  
Fairfield Youth Services  
Mayor's Youth Service Bureau of Stamford  
New Canaan Youth Services  
Norwalk Department of Youth Services  
Stratford Community Services  
The Depot (serving Darien)  
The United Way of Greenwich, Inc.  
Trumbull Counseling Center  
Weston Youth Services  
Westport Department of Human Services  
Wilton Youth Services

#### **Middlesex County Youth Service Bureaus**

Clinton Youth & Family Services  
Cromwell Youth Services  
Durham/Middlefield Youth Services (serving Durham, Middlefield)  
East Haddam Youth Services  
East Hampton Youth Services  
Middletown Youth Services  
Old Saybrook Youth & Family Services

Portland Youth & Family Services  
Tri-Town Youth Services, Inc. (serving Essex, Deep River, Chester)  
Westbrook Youth & Family Services  
Youth & Family Services of Haddam/Killingworth (serving Haddam, Killingworth)

**New London Youth Service Bureaus**

Colchester Youth Services  
East Lyme Youth Services  
Griswold Youth Services Bureau  
Groton Youth & Family Services  
Ledyard Youth Services  
Lymes Youth Services (serving Old Lyme, Lyme)  
Montville Youth Services  
Norwich Youth & Family Services  
Office of Youth Affairs (serving New London)  
Preston Youth Services  
Stonington Youth & Family Services  
Waterford Youth Service Bureau

**North Central Youth Service Bureaus**

Avon Youth Services  
Berlin Youth Services  
Bloomfield Social & Youth Services  
Bristol Youth Services  
East Granby Youth Services  
Farmington Youth Services  
Granby Youth Services  
Hartford Youth Services  
New Britain Youth & Family Services  
Newington Youth Services  
Plainville Youth Services  
Rocky Hill Youth Services  
Simsbury Youth Service Bureau  
Southington Youth Services  
Suffield Youth Services  
The Bridge Family Center (serving West Hartford)  
Wethersfield Social & Youth Services Department  
Windsor Locks Youth Services  
Windsor Youth Service Bureau

**Northwestern Youth Service Bureaus**

Canaan Youth Services  
Canton Youth Services Bureau  
Cheshire Youth and Social Services  
Danbury Youth Services Housatonic Youth Services (serving Canaan [Falls Village],  
Cornwall, Kent, North Canaan, Salisbury, Sharon)

Naugatuck Youth Services  
New Milford Youth Agency  
Newtown Youth Services  
Prospect Youth Service Bureau  
Ridgefield Youth Services  
Southbury-Middlebury Youth & Family Services (serving Southbury, Middlebury)  
Torrington Area Youth Services (serving Torrington, Harwinton, Burlington)  
Waterbury Youth Service System  
Winchester Youth Service Bureau (serving Barkhamsted, Colebrook, Hartland, New  
Hartford, Norfolk, Winchester)

**South Central Youth Service Bureaus**

Ansonia Youth Service Bureau  
Branford Counseling Center  
East Haven Youth Services  
Guilford Youth & Family Services  
Hamden Youth Services  
Madison Youth Services  
Meriden Youth Services  
Milford Youth Services  
New Haven Youth Services  
North Haven Community Services  
Orange Department of Youth Services  
Shelton Youth Service Bureau  
Wallingford Youth Social Services  
West Haven Youth & Family Services  
Woodbridge Human Services

